

Nedcargo

Wasteless Supply Chain



Invest in the future

Straight forward

Passionately committed

Challenge the status quo



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Wasteless Supply Chain

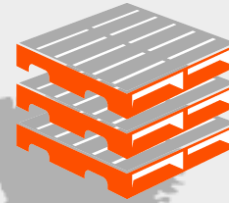
840
employees



32.000
Food &
Beverage sku in
storage



220.600
more than
pallets in
storage



30.000.000
consumers



Delivery
15.000
addresses

Daily deliveries
to retail &
wholesale

600.000.000
Euro's excise py

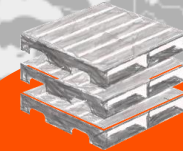


Multi client
warehousing

14.000.000 km
transport
by road



3.000.000
pallets &
containers



Import & export
130
countries



Who needs a forwarder in 2030?

- Webservices, API's
 - Feed ERP systems
 - Replaces EDI
 - Costs are transparent
 - Replace need of human interaction
 - Give Track & Trace information
- Blockchain technology manages
 - Customs
 - Supply Chain Finance
 - Payments



But...

- Do we trust Facebook over a bank?
- Will countries ever agree about Blockchain standardization?
- Costs saving not using a forwarder is limited:
 - Average transport costs 10% of total product
 - Forwarder's average margin 10%
 - Cost savings <1%
 - And services need to be done....
- Manage Quality by experience



And... Forwarders can use new technology to add value

- Manage Supply Chain Finance
- Manage quality of suppliers
- Give insight in supply chain costs
- Fulfilment center, take over:
 - Order intake
 - Invoicing
 - Dunning, payments etc
- Pick-up the phone if needed...
- **The business model definitely will change!**



Thanks



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